1 2 3	FOR THE S	ITED STATES DISTRICT COURT DISTRICT OF SOUTH CAROLINA PARTANBURG DIVISION . 7:22-cv-03738-TMC-KFM
3	Kelly Dawsey,	
5	Plaintiff,	
6	VS.	
7	Bayerische Motoren Werke Aktiengesellschaft and BMW	
8	Manufacturing Co., LLC, collectively d/b/a "BMW Group",	
9	Defendants.	
10	por ondanco.	
11		
12	DEPOSITION OF CHRISTINE PETRASCH	
13		
14	DATE TAKEN:	August 16, 2023
15	TIME BEGAN:	9:58 a.m.
16	TIME ENDED:	6:34 p.m.
17 18	LOCATION:	Jackson Lewis, PC 15 South Main Street, Suite 700 Greenville, South Carolina 29601
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One thing during a deposition that always gets people, especially in their first deposition, is I need words as answers. Okay. You're very polite in that you're a head-nodder and you give good visual signals as to whether you understand something, but the court reporter here can only take down words. Okay?

8 A. Okay.

- Q. So if the answer to my question is yes, then a head nod isn't good enough and an uh-huh isn't good enough because she needs words. So I'm not trying to be argumentative with you when I ask you to please put that in words or can you give an answer. What I typically do is I'll point to that little microphone as just kind of a clue to you to please verbalize whatever it is you want your response to be. Okay?
- 18 A. Okay.
- Q. Thank you. All right.

 During what period of time were you the vice president of human resources for BMW MC?
 - A. I started my assignment first of January 2018, and
 I left -- the contract was terminated or run out at
 the 31st of March, '22.
- 25 Q. I've heard that term "contract" before.

- 1 Α. It was Marlyn Owens. Q. 2 What was her position? 3 Α. Assistant. She was my assistant at TX-6. 4 Q. Who is Karl Hacker? Karl Hacker, he is a BMW AG OFK in the HR area. 5 Α. 6 Q. Does -- is he a direct report to Ms. Burghardt? 7 Let me ask more specifically. 8 (Exhibit Number 3 marked for 9 identification.) 10 MR. McCOY: I'm going to exercise my right to talk with 11 the witness about this e-mail. 12 MR. MURPHY: So you're taking the position that any 13 document exchanged in discovery that's not 14 specifically identified --15 MR. McCOY: Identified as an exhibit at least seven days 16 in advance of the deposition we can discuss, yes. 17 Do you want me to get the local rules? We can read 18 it. 19 MR. MURPHY: I know what the local rule says. I -- I 20 don't believe it applies when the documents have 21 been exchanged more than seven days, but if you're 22 going to take that position, I expect you to take
- 24 MR. McCOY: Certainly.

25 MR. MURPHY: Okay. We'll see if it becomes an issue, but

that position during Kelly's deposition as well.

- 1 Q. Okay. So you succeeded Mr. Hacker?
- 2 A. Yes.
- Q. Okay. And in this e-mail, you say, Sherry and
- 4 Kelly doesn't work. Do you see that?
- 5 A. Yeah.
- 6 Q. What did you mean by that?
- 7 A. At that time, it was clear that Sherry will take
- 8 over the TX-6 position, and as HR, during my whole
- 9 assignment here, you have to work with the
- 10 technologies together because HR is also a support
- 11 function for the business. And during the whole
- 12 time, I could feel tension between Sherry and
- 13 Kelly, and this is what I stated here.
- 14 Q. Okay. In the next sentence, you say, I had already
- 15 expected. Do you see that?
- 16 A. Yes.
- 17 Q. Okay. So you expected Kelly to leave?
- 18 A. That's not 100 percent, correct.
- 19 Q. Okay. Tell me what you meant by it, then.
- 20 A. So I could feel the tension between both of them.
- 21 As the decision was clear that Sherry would take
- over TX-6, I was not sure if they both could have a
- relationship on a professional level to work
- together.
- Q. Did Kelly ever tell you that she could not work

1 with Sherry?

2 A. No.

- Q. After you say, I had already expected, what did you mean by the rest of that sentence?
 - A. At that time, so it was one day before, it was the 3rd of January, I was in Germany on vacation, and Kelly called me during the vacation time and told me that she want to resign or she want to leave the company.
- 10 Q. Okay.
 - A. I was very disappointed about that because it was during a time where I was not in US. She called me, so we had a phone call about that. I -- in my opinion, if we talk about professional behavior, I would not expect something like that from a department manager because I was on my way back to US at the end of the week anyhow. She informed me that she need to call me because this is a two weeks notice and her last day would be the 14th of January.
- 21 Q. Why --
 - A. And this is why I said, that's not good, and it gave us real big problems because Eva Burgmeier was not -- at that time, I think she came in January, same time like me. 10th of January, I think, was

1 the Monday, but I would need to check the date 2 So -- and this was not enough time for a proper hand-over so that you can bring somebody in 3 4 the new position. And additionally, we planned Kelly for the 64 function. We were in front of the 5 6 next change of our organization, and this brought 7 us to the point where we had -- we had, you know, 8 to rethink everything again, and this is why I said 9 it's not good. And we definitely counted on Kelly 10 to take over this huge responsibility we had in 64. (Exhibit Number 4 marked for 11 12 identification.) 13 MR. McCOY: We need to stop and talk about this one as 14 well. 15 MR. MURPHY: I do want to put on the record, while I 16 don't want to get in any squabbles about that 17 today, the time you spend with her --18 MR. McCOY: Doesn't count as your time. I understand. 19 MR. MURPHY: Okay. 20 (Recess taken.) 21 **EXAMINATION RESUMED** BY MR. MURPHY: 22 Back on Exhibit Number 3, you testified a few 23 Q. 24 minutes ago that on January 4th, you were in 25 Germany; is that correct?

- 1 A. Yeah. Yes.
- 2 Q. Okay.
- 3 A. Sorry.
- 4 Q. Why were you in Germany on January 4th?
- 5 A. I was on vacation.
- 6 Q. When did you leave for that vacation?
- 7 A. I think it was the 15th of December.
- 8 Q. Did you leave for vacation prior to Thanksgiving?
- 9 A. When was Thanksgiving? Sorry.
- 10 Q. Thanksgiving is in November, late November.
- 11 A. Say your question again.
- 12 Q. Late November. Were you on vacation during
- Thanksgiving, late November, of 2021?
- 14 A. I cannot recall.
- 15 Q. Do you believe you were in the states in early
- 16 December of 2021?
- 17 A. What do you mean with "believe"?
- 18 Q. Were you in the United States in early December of
- 19 2021?
- 20 A. If I recall correctly, yes.
- 21 Q. While you were at BMW MC, did you also take
- 22 holidays for the month of August?
- 23 A. I do not recall.
- Q. Going to Exhibit 4, the top e-mail is dated January
- 25 7, 2022; is that correct?

- 1 A. Yes.
- 2 Q. Okay. Who sent that e-mail?
- 3 A. So what I can see here is it was from Ilka
- 4 Horstmeier.
- 5 Q. Who did she sent it to?
- 6 A. To Barbara Burghardt.
- 7 Q. Okay. That's her boss, right?
- 8 A. Ilka Horstmeier is the boss of Barbara Burghardt.
- 9 Q. Okay. And both of them work for BMW AG; is that
- 10 correct?
- 11 A. Yeah. Yes.
- 12 Q. Okay. And Ms. Horstmeier is responding to an
- e-mail that Ms. Burghardt sent her, correct, on
- 14 January 4?
- 15 A. That's correct.
- 16 Q. Okay. And Ms. Burghardt was forwarding to Ms.
- 17 Horstmeier an e-mail she received from Uwe Bald of
- 18 January 4 regarding Kelly Dawsey, correct?
- 19 A. Correct.
- 20 Q. And Mr. Bald was forwarding an e-mail you sent to
- 21 him, Claudia, and Eva on January 4?
- 22 A. Yeah. Correct.
- 23 Q. Who is Uwe Bald?
- 24 A. Uwe Bald is a direct report to Barbara Burghardt.
- 25 He's what Claudia Koepnick is, what we just

1 TX-64 there are two possibilities. 2 Do you see that? 3 Α. Yes. Q. 4 Okay. Do you see the parenthetical that's at the end of that paragraph? 5 6 Α. Where are you? 7 Q. On the same paragraph. It begins, for TX-64 there 8 are two possibilities. 9 Tell me if I'm reading it correctly. 10 You gave an A possibility and a B possibility, and 11 then you give a parenthetical that says, this will 12 certainly only be an FE-4 function. 13 Α. Uh-huh. 14 Q. Do you see that? 15 Α. Yeah. 16 Q. Okay. What does FE mean? 17 FE is -- stands for function level. Α. 18 Q. And that's a reference to the TX-64 position, 19 correct? 20 MR. McCOY: Object to the form. 21 **EXAMINATION RESUMED** 22 BY MR. MURPHY: 23 Q. That whole paragraph is discussing the TX-64 24 position? 25 MR. McCOY: Object to the form.

1 Do you know of anyone at BMW MC who ever served on 2 the FLIV Approval Committee? 3 Α. I don't know. Q. 4 Is Exhibit 6 an example of part of the master 5 structure that you were referring to? 6 Α. So to answer correctly, the master structure has 7 nothing to do with grading. So the master 8 structure is the structure how you would organize 9 an HR organization. This is not linked to grading. 10 EXAMINATION RESUMED 11 BY MR. MURPHY: 12 Q. Okay. Can you name for me anyone who has served on 13 -- well, strike that. 14 The document we marked as Exhibit Number 6 15 discusses an FLIV Approval Committee. 16 Is there an FLIII Approval Committee? I don't know the structure right now. I don't know 17 Α. 18 which structure they have. 19 Q. Are you aware of an International Grading Committee 20 at BMW AG or BMW Group? 21 MR. McCOY: Object to the form. 22 You can answer, Christine. 23 THE DEPONENT: We have one department in Germany 24 responsible for grading, but I do not know what 25 kind of structure they have.

1 **EXAMINATION RESUMED** BY MR. MURPHY: 2 Q. 3 Okay. What's the name of that department? 4 Α. It's part of the P zed or the PZ department. (Discussion held off the record.) 5 6 **EXAMINATION RESUMED** 7 BY MR. MURPHY: 8 Q. It's part of P zed? 9 Α. Uh-huh. 10 Q. Okay. So would it be somebody who reports to Mr. 11 Batz? 12 Α. Yeah. 13 Q. Do you know, in 2021, who that person was at BMW AG 14 who reported to Mr. Batz who was responsible for 15 grading? 16 Α. I don't know. 17 (Exhibit Number 7 marked for 18 identification.) MR. McCOY: We'll take just a minute to talk about this 19 20 one off the record. 21 (Recess taken.) 22 **EXAMINATION RESUMED** 23 BY MR. MURPHY: 24 Q. Ms. Petrasch, do you recall the e-mails that we've marked as Exhibit Number 7? 25

- 1 A. We combined it with the payroll we do for2 everybody.
- Q. Okay. So who was on OFK payroll that was being handled by TX-620?
- 5 A. All the MC OFKs.
- 6 Q. Okay. And who was that in 2021?
- 7 A. I do not know all of them because --
- 8 Q. Well, you were one, right?
- 9 A. I was one. I was on the list.
- 10 Q. I assume Dr. Engelhorn was?
- 11 A. Also.
- 12 Q. Okay. Anybody else?
- 13 A. The whole senior management on an OFK level.
- 14 Q. All the level 2s?
- 15 A. All the level 2s with a personal grade OFK.
- 16 Q. In recruiting, TX-66, why is that in orange?
- 17 A. This is in orange because we had the discussion
- that we had to hire so many people. So because of
- the development of our business and all what we had
- 20 plans for, we were not sure if we can combine it
- 21 and keep it in one area or we split it and --
- because it was such an important function at that
- time, so we split it and make it as a direct report
- 24 to TX-6, and we decided here that we set up
- 25 diversity inclusion equity also as a special topic,

- 1 organizational chart here is a proposal.
- Q. Right. Is the light-shaded boxes, for example, you
- read from a promotion for Tina under TX-62, is that
- 4 the succession planning that was done by -- in the
- 5 meeting with Mr. Epps and Dr. Engelhorn?
- 6 A. No.
- 7 Q. In the light-shaded boxes, are these individuals
- 8 who were the possible successors or the planned
- 9 successors for each position?
- 10 A. No. These are -- this is not something about a
- 11 succession plan. These are my remarks, what I need
- to do if I would work further on this proposal.
- 13 Q. Let's look under the TX-60 group. You have, expat
- 14 Stephan Dombrowski will return to Germany mid 2021.
- 15 Do you see that?
- 16 A. Yeah.
- 17 Q. Then the next entry is, no further expat planned.
- 18 Do you see that?
- 19 A. Yes.
- 20 Q. What did you mean by that?
- 21 A. Within Kelly's team, she had Stephan Dombrowski as
- an expert on her team. Stephan's contract ended
- 23 mid of 2021, and so he returned to Germany, and for
- 24 his replacement, there was no further expat planned
- at that time for Stephan Dombrowski's replacement,

1 and we had a local successor for this position. Ιt This was an idea. 2 was Michael Davis. 3 Q. So where it says, local successor Michael Davis PG-8, that was a possible successor to Mr. 4 Dombrowski? 5 6 Α. This was the information Kelly gave me. Yeah. 7 Q. Under Corey Epps, it says, first and only minority 8 candidate within HR first line. 9 Α. Uh-huh. 10 Q. Under it says, good market value, more offers on 11 FEIII. 12 What does that mean? 13 Α. So Corey Epps had a very good market value. This 14 means that a lot of level 2 people, OFKs, were 15 interested to get him into positions, so he got 16 offers for TX-45, rework. He got an offer for 17 TX-16. He got -- he did some interviews because he 18 was always interested to have this good market 19 value so that people -- OFKs would pull him. 20 also had interviews with TV-5 for the TV-54 21 function. So he had plenty of offers to go on a function -- level 3 function. 22 23 Q. It says, very important to keep him in that HR 24 position/signal.

What does that mean?

1 Α. This means that we were very happy to develop a 2 minority candidate. Also, within HR, this was the 3 first time where we had minority candidate on the 4 -- how to say -- first line, HR first line, and this is why we said it is very helpful for us to 5 6 keep him to show that we also develop 7 African-American people. 8 Q. What does the word "signal" mean? 9 Α. This means that it would show -- this would be a 10 signal also for other technologies, you know, that 11 we have somebody and developed somebody on that 12 level. 13 Q. A minority? 14 Α. Uh-huh. Ma'am? 15 Q. 16 Α. Yes. 17 Q. Thank you. 18 Did you ever see a succession plan that came out of 19 the meeting involving Mr. Epps, Dr. Engelhorn, and 20 the OFKs or level 2 executives in which Ms. Burgmeier was ever listed as a successor to -- or 21 22 possible successor to Ms. Dawsey --MR. McCOY: Object to the form. 23 24 **EXAMINATION RESUMED**

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BY MR. MURPHY:

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comparison was -- what was her name? Steffick [phonetic], Natalie Steffick maybe. Maybe the first name is wrong. She was, at that time, part of PM-3, and I think this was the counterpart -- if I'm correct now, if I remember correctly, this was the coordinator for this project, and I think Kelly was working with her. I don't know anybody else Kelly was working with. (Exhibit Number 15 marked for identification.) **EXAMINATION RESUMED** BY MR. MURPHY: Q. Ms. Petrasch, we handed you a 3-page document, BMW MC 310 to 312. What is a Job Function Data Sheet? A Job Function Data Sheet is a sheet which Α. describes the function -- the function with -- you see it is structured in position, the purpose, the responsibilities. This is why we talked before about the eight ich u.a. furs, or TCRs, so that you know what's in the job. Q. Okay. And this is the Job Function Data Sheet for TX-61, correct? Α. Here as department code is TX-61 on the sheet. Q. Okay.

- A. But if you see the position and the purpose, it includes here recruiting, and it was -- recruiting was not part of the 61 function.
- Q. Well, this was an approved revision from March 1, 2020. Do you see that?
- 6 A. At 2020, we had recruiting in there.
- Q. Okay. And who was in TX-61 in March of 2020?

 Well, the form is dated March 1, 2020.
- 9 Do you see the revision date 10/24/21 at the top of the table?
- 11 A. Yeah.
- 12 Q. Okay. So on October 24, 2021, who was in TX-61?
- 13 A. October 10, '21? This was -- I think it was Corey
 14 Epps, if I'm correct.
- Q. Okay. Do you know why the Job Function Data Sheet
 was revised as of October 21 -- excuse me -October 24, 2021?
- 18 A. No, I don't know.
- Q. And what is the function level for that job as of October 24, 2021?
- 21 A. It is stated here it's function level 4.
- Q. Do all positions under TX-6 have a function level assigned to them?
- A. You have positions, jobs, and if a job is stable, then you do a grading for this function. Stable

1 **EXAMINATION RESUMED** BY MR. MURPHY: 2 Q. 3 Ms. Petrasch, can you identify the document that's 4 marked BMW AG 75 through 77? 5 Α. No, not really. No. Q. Okay. Looking at the first page of it, do you know 6 7 what PE-TAG stands for? 8 Α. This is what we discussed before. It's a personal 9 development day where you share information, you 10 talk about candidates. 11 Q. I remember the term "PE day". 12 Α. It's PDD, how we call it here, personal development 13 day, and PE-TAG is the same in AG. 14 Q. Okay. So PE-TAG is PE day, which is the same as PDD? 15 16 Α. Yes. 17 Q. And P Kreis, you laughed at me before for 18 mispronouncing that. I think you've told me. 19 What does that mean? P Kreis, it's the P circle, and we just went 20 Α. 21 through it is Ilka Horstmeier, with her direct

22

23

24

25

Q.

Α.

reports.

Which would be Ms. Burghardt?

And Claudia Koepnick, PM-6, is HR management for

Ms. Burghardt, Mr. Batz.

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1
            the HR people, and this is why she is preparing
2
            information like that. Like the Corey Epps
 3
            function, the PDD, he's preparing this for us, MC,
 4
            and PM-6 is preparing all the information for this
            PE-TAG.
 5
            Pages 76 and 77, do you see those?
6
      Q.
7
      Α.
            Yeah.
8
      Q.
            Okay. This long word at the top, N-A-C-H-F-O-L-G-E
9
10
      Α.
            Uh-huh.
11
      Q.
            I bet I can guess the second part, but can you tell
12
            me what that word means together?
13
      Α.
            It's succession planning.
14
      Q.
            And is this a document that was created in the
15
            meeting with -- that Mr. Epps has with Dr.
16
            Engelhorn and the level 2s?
17
      MR. ROZELSKY: Object to the form.
18
                         EXAMINATION RESUMED
19
      BY MR. MURPHY:
20
      Q.
            A while back, you were telling me about a
21
            succession plan meeting that Corey Epps has with
22
            Dr. Engelhorn and the level 2s?
23
      Α.
            Uh-huh.
24
      Q.
            Do you remember that?
25
      Α.
            Yeah.
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1
      Q.
            Is document 76 and 77 an example of the document
            that comes from that?
2
3
      Α.
            No.
4
      Q.
            Okay. Do you know who created 76 and 77?
5
      Α.
            No.
                      (Exhibit Number 19 marked for
6
7
            identification.)
8
      MR. McCOY: We'll discuss this one as well.
9
                 (Recess taken.)
10
                         EXAMINATION RESUMED
11
      BY MR. MURPHY:
12
      Q.
            Ms. Petrasch, do you recall the e-mail that's on
13
            the first page of Exhibit 19, which is BMW MC 464?
14
      Α.
            Yeah.
      Q.
15
            Okay. And this is an e-mail you sent to Ms.
            Burgmeier and Ms. Koepnick, correct?
16
17
      Α.
            Yeah.
                   Uh-huh.
18
      Q.
            Okay. And you're telling them, here is my revised
19
            version?
20
      Α.
            Yeah.
21
      Q.
            Okay. And is that a reference to the last two
22
            pages of this exhibit?
23
      Α.
            19?
24
      Q.
            Of 19, yes.
25
      Α.
            Yes.
```

- 1 discussions about that. Q. 2 Did you tell Kelly Dawsey that you wanted to move 3 her to TX-61 to make sure she stayed at level 3? 4 Α. Say it again. Maybe rephrase it for me. Q. 5 Let me try it again. 6 Did you tell Ms. Dawsey that you planned to move 7 her to TX-61 so that she remained at level 3? 8 Α. So Kelly Dawsey was a candidate for 61 because of 9 her competences she developed within TX-60 and as 10 next -- potential next step. Q. 11 That wasn't my question. 12 My question is, did you tell Kelly Dawsey that you 13 planned to move her to TX-61 to make sure she 14 staved at a level 3? 15 Α. I do not understand the last part where you say to 16 ensure that she stayed on a level 3, because this 17 was a level 3 function, not graded finally in the 18 new organization.
- Q. Well, I'm not asking how it was graded. I'm asking whether you said it or not.
- Did you tell Kelly Dawsey that you planned to move her to TX-61 so she would stay at level 3?
- 23 A. No.
- Q. Okay. Under Corey Epps, you state that it would be a short-term change to TX-64; is that correct?

- 1 Α. This is what I wrote down at that time.
- Q. Okay. Why did you say it would be a short-term 2 3 change to TX-64 for Corey Epps?
- Α. 4 Because, at that time, we had in the succession 5 planning for Corey Epps -- you remember we had --6 he has a good market situation, so we got a lot of 7 questions from other technologies if they could 8 have him for positions like the TX-16 position, the TV-54 position. This is why, for me, it was not 9 10 clear, because if somebody would take him, and he would like to go in such a position, it could be 12 that it is only for a short time. This is why I 13 mentioned this here.
- 14 Q. Is TX-16 logistics?
- 15 Α. TX-16 is logistics.
- 16 Q. And TV-54?
- 17 Is also a logistic function for our warehouses. Α.
- 18 Q. Are those level 3 positions?
- 19 Α. Yeah.

- 20 Q. Under TX-60, why is Alexander Seefelder's name 21 listed under Eva Burgmeier?
- 22 Α. So BMW AG collected candidates for this position, 23 and the name Alexander Seefelder -- and you see him 24 in gray -- was, in Germany, mentioned for an 25 international assignment. He was not available,

1 **EXAMINATION RESUMED** BY MR. MURPHY: 2 Q. 3 Ms. Petrasch, can you identify the document we've marked as Exhibit 20, which is BMW MC 103 to 107? 4 Α. Uh-huh. Yes. 5 And what is that? 6 Q. 7 Α. This is a Portfolio 2020 for Kelly Dawsey. 8 Q. Okay. And is this the document you used to 9 evaluate and grade her performance for the period 10 covered by the portfolio? 11 Α. You evaluate her performance, yeah. 12 Q. Okay. And the overall appraisal you gave her was a 13 4, or exceeds requirements; is that correct? 14 Α. Uh-huh. Yes. 15 Q. Okay. In 2020, did you give any other direct report of yours a 4, or exceeds requirements? 16 17 Α. I cannot remember. 18 Q. Okay. 19 (Exhibit Number 21 marked for 20 identification.) 21 **EXAMINATION RESUMED** 22 BY MR. MURPHY: 23 Q. I've given you documents marked BMW MC 98 through 24 102 marked as Exhibit 21. 25 Is this your evaluation for Ms. Dawsey in 2019?

1 Α. Yes. Q. 2 And here, you gave her, under target achievement, a 3 4, and leadership behavior 3. 4 Do you see that overall? Yeah. 5 Α. Q. Do you know whether you gave any of your direct 6 7 reports as good or better a rating than you gave 8 Ms. Dawsey? MR. McCOY: Object to the form. 9 10 You can answer, Christine. 11 EXAMINATION RESUMED 12 Q. I'll break it down. Did anybody get a better appraisal in 2019 than 13 14 Kelly Dawsey? 15 Α. I cannot remember, but we had -- I think -- no, I 16 cannot remember. Keep it like that. 17 Q. Okay. That's fine. 18 What was the first point in time anybody ever 19 discussed with you the possibility of moving 20 somebody from Germany into the TX-60 position? 21 MR. ROZELSKY: Object to the form. 22 THE DEPONENT: I think it was Robert, after he arrived in 23 Greenville. EXAMINATION RESUMED 24 25 BY MR. MURPHY:

- 1 Q. Dr. Engelhorn?
- 2 A. Dr. Engelhorn, yes.
- 3 Q. Okay. What did Dr. Engelhorn say?
- 4 A. He started his assignment beginning of September.
- 5 He was here in August, and we had the first meeting
- 6 together, and we talked about TX-6. We talked
- 7 about the current situation, and he told me that we
- 8 need to work on my contract situation, because my
- 9 contract was ending end of '21, and we need to
- 10 clarify the succession for the TX-6 position, and
- 11 he told me that he met Eva Burgmeier. He gave me
- this name and said that -- so in all these
- conversations, he told me that, in China, he had a
- very good example or structure. He felt very
- confident to work with a local TY, so head of HR,
- 16 together with somebody who is -- can act like a
- 17 bridge to Germany, and this is where he brought Eva
- 18 up.
- 19 Q. Okay. Did you ever interview Eva Burgmeier for the
- 20 TX-60 position?
- 21 A. We had after that -- after he brought up the name,
- we had a meeting, and we had an interview.
- Q. Who is "we," we had a meeting?
- 24 A. Eva and I together.
- 25 Q. Did you meet with her in person?

1	Q. You say she studied law. Where did she study law?	
2	. In Germany.	
3	Q. Did she ever study any American law?	
4	No.	
5	Q. Does a TX-60 position deal at all with German law?	
6	A. No.	
7	Q. What's her Master of Arts in?	
8	A. I cannot remember.	
9	Q. Does it relate to anything strike that.	
10	Did her Master of Arts degree relate to any	
11	disciplines or functions that are performed by the	
12	TX-60 position?	
13	MR. McCOY: Object to the form.	
14	You can answer, Christine.	
15	THE DEPONENT: Maybe you can rephrase it for me.	
16	EXAMINATION RESUMED	
17	BY MR. MURPHY:	
18	Q. Is there anything about the Master of Arts degree	
19	that Ms. Burgmeier had that qualified her for	
20	TX-60?	
21	MR. McCOY: Object to the form.	
22	You can answer, Christine.	
23	THE DEPONENT: I think the whole CV qualified her for	
24	TX-60.	
25	EXAMINATION RESUMED	

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THE DEPONENT: I think this is -- if you study Master of Arts, so if you have business administration, this gives you a very good overview what you have to do in functions like that, planning and steering. **EXAMINATION RESUMED** BY MR. MURPHY: Q. Did she have any experience in planning and steering for BMW MC? Α. What do you mean with planning and steering for BMW MC? Q. Did she have any experience in dealing with BMW MC prior to becoming TX-60? So the planning and steering people, they also have Α. networks where they exchange, do information sharing, talk about their projects, share initiatives, and Eva Burgmeier was part of that during the planning and steering time in the plant in Germany, and they also had international conferences, and this is where they exchanged information, best practice ideas, so this is where she was part of this network. Q. Prior to taking the TX-60 job at BMW MC, had Ms. Burgmeier ever been to the United States? MR. McCOY: Object to the form.

You can answer, Christine.

1 THE DEPONENT: I don't know. **EXAMINATION RESUMED** 2 BY MR. MURPHY: 3 4 Q. Was Eva Burgmeier the only name that Dr. Engelhorn gave you? 5 6 Α. Yes. 7 Q. Did you ever ask Kelly Dawsey about Eva Burgmeier? 8 Α. No. 9 Q. Why not? 10 Α. There was no reason. 11 Q. Did you have any discussions with Corey Epps about 12 Ms. Burgmeier taking the TX-60 job? 13 Α. If I remember correctly, yes, because Corey was my 14 HR management partner for that level. 15 Q. When did you have discussions with Mr. Epps? 16 Α. During that time, I got the I cannot recall. 17 information about Eva, after that, but I did not 18 talk about content of 60 or whatever. So we talked

- 19 about Eva as a person, because he had to know this 20 as HR management. It is his responsibility as 61.
- 21 Q. But you weren't telling him what position you were 22 considering her for or BMW was considering her for?
- 23 Α. I cannot remember. We talked about Eva, but I cannot remember if we talked about that. 24
- 25 Q. What did Mr. Epps say about Eva?

1 Α. I informed him about this topic. Q. 2 What did you say to him? I -- I don't know. I cannot recall. 3 Α. Q. 4 Did you get input or advice from Mr. Epps about Ms. 5 Burgmeier becoming the new TX-60? Α. 6 No. 7 Q. Do you know anybody else who interviewed Ms. 8 Burgmeier other than yourself? 9 Α. Dr. Engelhorn. 10 Q. Anybody else? I don't know. 11 Α. 12 Q. Are you aware of Dr. Engelhorn ever interviewing a 13 candidate for a level 2 or level -- excuse me. 14 Strike that. 15 Are you aware of Dr. Engelhorn ever interviewing a 16 candidate for a level 3 or level 4 position within 17 HR other than Ms. Burgmeier? 18 MR. McCOY: Object to the form. 19 You can answer, Christine. THE DEPONENT: 20 I don't know. 21 **EXAMINATION RESUMED** 22 BY MR. MURPHY: 23 Q. Did you discuss with Ms. Dawsey the possibility of 24 her taking the TX-61 position?

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Α.

Yes.

BY MR. MURPHY:

changes.

- Q. What is the name of this living document?
 - A. It's called succession planning, and this is what we do here within MC, and we do it on each level, and all our direct reports are the reports we discuss in senior management with the CEO and the level 2 people, and we do it regularly because we have a lot of changes. People are moving. We have
- 10 Q. We don't need to go into that. I'm asking about a document.

People are moving out.

A. But this is what I want to tell you. Give me one second.

The second thing is documents like this is if you have a concrete situation where you need to move people. This is the difference. So the one is a general list where you collect ideas, and the other one is so there is something ongoing, and then you make a concrete proposal.

- Q. Okay. Let's use that term "concrete proposal".

 Prior to Dr. Engelhorn giving you Ms. Burgmeier's name, did you ever make a concrete --
- A. Burgmeier.
- Q. Burgmeier. What did I say?

 Prior to Dr. Engelhorn giving you Ms. Burgmeier's

1 name, did you ever make a concrete proposal to move 2 Kelly Dawsey out of TX-60? 3 Α. No. Q. 4 Prior to Dr. Engelhorn giving you Ms. Burgmeier's 5 name, did you ever discuss with Kelly Dawsey any 6 concrete proposal or plan to move her out of TX-60? 7 MR. McCOY: Object to the form. 8 You can answer. 9 THE DEPONENT: Thank you. 10 We -- so if we talk about succession planning, MC, 11 the result of this round is what we already 12 discussed together, so this is where I give 13 feedback to all my people and also to Kelly to say, this is the feedback, this is what it is, these are 14 15 positions we considered, and this is where we 16 talked about other positions. 17 **EXAMINATION RESUMED** 18 BY MR. MURPHY: 19 Q. This document we've been talking about, the second 20 page of Exhibit 19, you had Kelly was a possible 21 candidate for TX-71, or Gene Ko's position, 22 correct? 23 Α. Yeah. Uh-huh. 24 Q. Did you ever have a discussion with Kelly Dawsey in 25 which you told her she was a candidate for TX-71?

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I'm just asking, at any point in time, did you ever have any discussion in which Ms. Burghardt conveyed to you her perceptions of Kelly Dawsey's performance in TX-60?

- A. Yes, but you need to understand, nevertheless, the process when it was.
- Q. Okay. That's fine. You've answered my question, so you're free to explain.
 - Α. As I came to Spartanburg beginning of 2018, we had discussions with all the direct reports at that time, and the first time there was the situation that we also -- I also discussed with Kelly about where he would foresee her future, what are her plans, and she told me, at that time, she would be interested in the TX-6 position. So we had a discussion on that to say what it needs to become -- to come onto a next level, and we were -- during the next time or -- and time is not the next week So the next years, we were working on this topic if Kelly could be a potential candidate for TX-6, so -- and this was part of senior management portfolio, or PDD to get a better understanding or feedback for Kelly, and this was something so where I tried to help Kelly to get a platform exposure, experience with people who would be relevant in

- this process, and this was where we had -- if we had visitors here --
- 3 Q. Sorry. If we had what?
- 4 A. Visitors, people coming.
- 5 Q. Visitors.

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- 6 Α. That I try -- beside exposure in project and Okay. 7 tasks where she could show up at BMW MC, I tried to 8 connect her to at least to her exchange with relevant people also from AG, and Barbara Burghardt 9 10 was one where Kelly had an interview. It was not 11 It was an exchange. It was, I an interview. 12 think, Andreas Batz, so that she had the chance to 13 talk to them, so -- and this is where I got
- Q. When were Ms. Burghardt and Mr. Batz in Spartanburg?

feedback about Kelly.

- A. I cannot recall when it was. It was definitely before COVID, because during COVID, it was difficult to travel, so must have been '18 or '19.
- 20 Q. What feedback did you get?
- A. The feedback I got was that they would not see

 Kelly on the next level.
- Q. And why is that important whether Ms. Burghardt or
 Mr. Batz could see Kelly at the next level?
- A. This is not -- so you asked me about the feedback,

1 so I -- only for clarification, this is not only 2 feedback for Barbara Burghardt or Andy Batz. 3 is also feedback from senior management during the whole process. 4 Q. 5 Who in senior management? 6 Α. Senior management, as we discussed before, the part 7 is the portfolio round. It is the CEO. At that 8 time, it was Knudt Flor, with his level 2 managers. 9 Q. Well, I'm just asking you about Ms. Burghardt and 10 Mr. Batz. 11 Is it important whether or not they see Kelly at 12 the next level? 13 Α. Look, there is a process which we call nomination, 14 so if you want to become a manager on the next 15 level, you need to run through a nomination 16 process, and you need to run through an assessment 17 center. 18 Q. Assessment center? 19 Α. Uh-huh. 20 Q. Ma'am, is that right? 21 Α. Assessment center. 22 Q. Okay. 23 Α. So -- and this is where you meet higher-level

managers, so OFKs talking to you in a very

structured process to figure out if they would see

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you as a candidate or not, and this is why it is important that you have a good network at BMW, you have a good platform where you know people, people know you to really get a feeling about you as a person, your attitude, how do you deal with this, what is -- to get to know you, and this is why it is important that you have people that know about your performance, they know about what you do, and they know you.

- 10 Q. Who manages the nomination process at BMW?
- 11 A. So if it comes to a level 2 position OFK, we have
 12 HR management for upper managers.
- 13 Q. And what -- who is that?
- 14 A. Heike Schniivies.

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- 15 Q. Can you spell it, please?
- 16 A. H-E-I-K-E S-C-H-N-I-I-W-I-E-S.
- 17 Q. Okay. Is that a male or female?
- 18 A. She's a female.
- Q. Okay. I'm not good at picking up the gender from the names, obviously.
- 21 A. That's fine.
- Q. And then you threw me a curve ball earlier on Eszter.
- A. But they are responsible for the OFK positions, so if you want to get into this and you asked me about

- 1 who is responsible for nomination.
- 2 Q. Yes.
- 3 A. So this is a process for the whole group.
- 4 Everybody has the same process.
- 5 Q. Okay.
- 6 A. So we also have it at BMW MC, and the process is
- you talk about people in the portfolio process.
- 8 You nominate somebody. So I would need to bring up
- 9 Kelly, and then the circle, senior management,
- which it would be Knudt Flor with all his level 2,
- 11 have a discussion on that if we would see her or
- 12 not.
- 13 Q. Heike Schniivies, where does she work?
- 14 A. BMW AG.
- 15 Q. And do you know what position or who she works for,
- 16 what group?
- 17 A. She is level 1.
- 18 Q. She's a level 1?
- 19 A. Uh-huh.
- 20 Q. Okay. Do you know what her position is called?
- 21 A. HR management for OFKs. I think it's HR management
- for -- I would need to check. I can clarify this
- afterwards, but I would say for OFKs.
- Q. Would she be a peer of Ms. Horstmeier?
- 25 A. She would be a peer of Dr. Engelhorn.